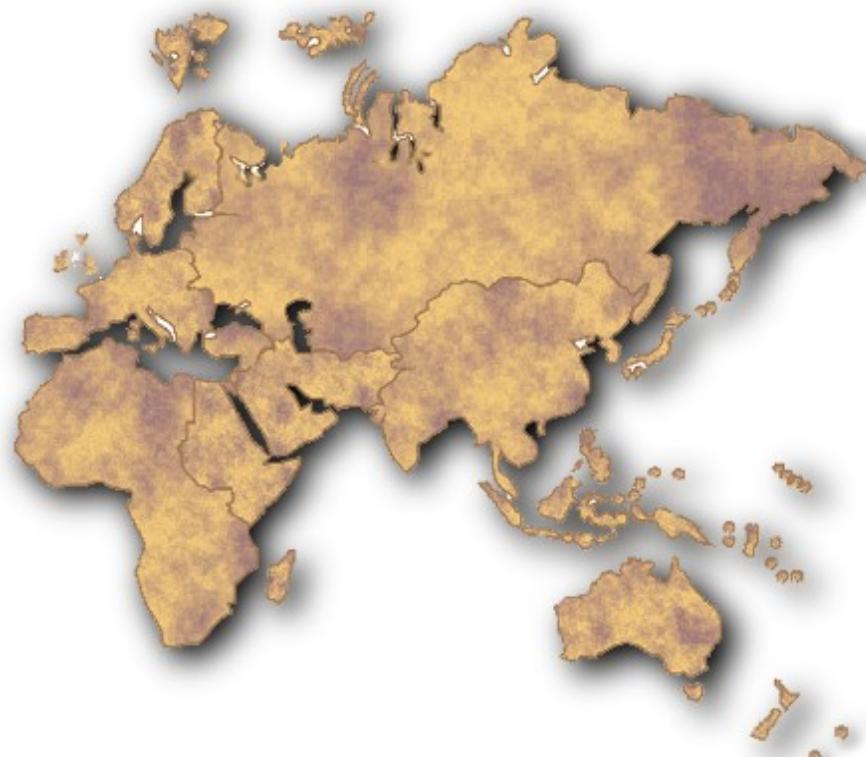


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THEATER DELIBERATE AND CRISIS PLANNING



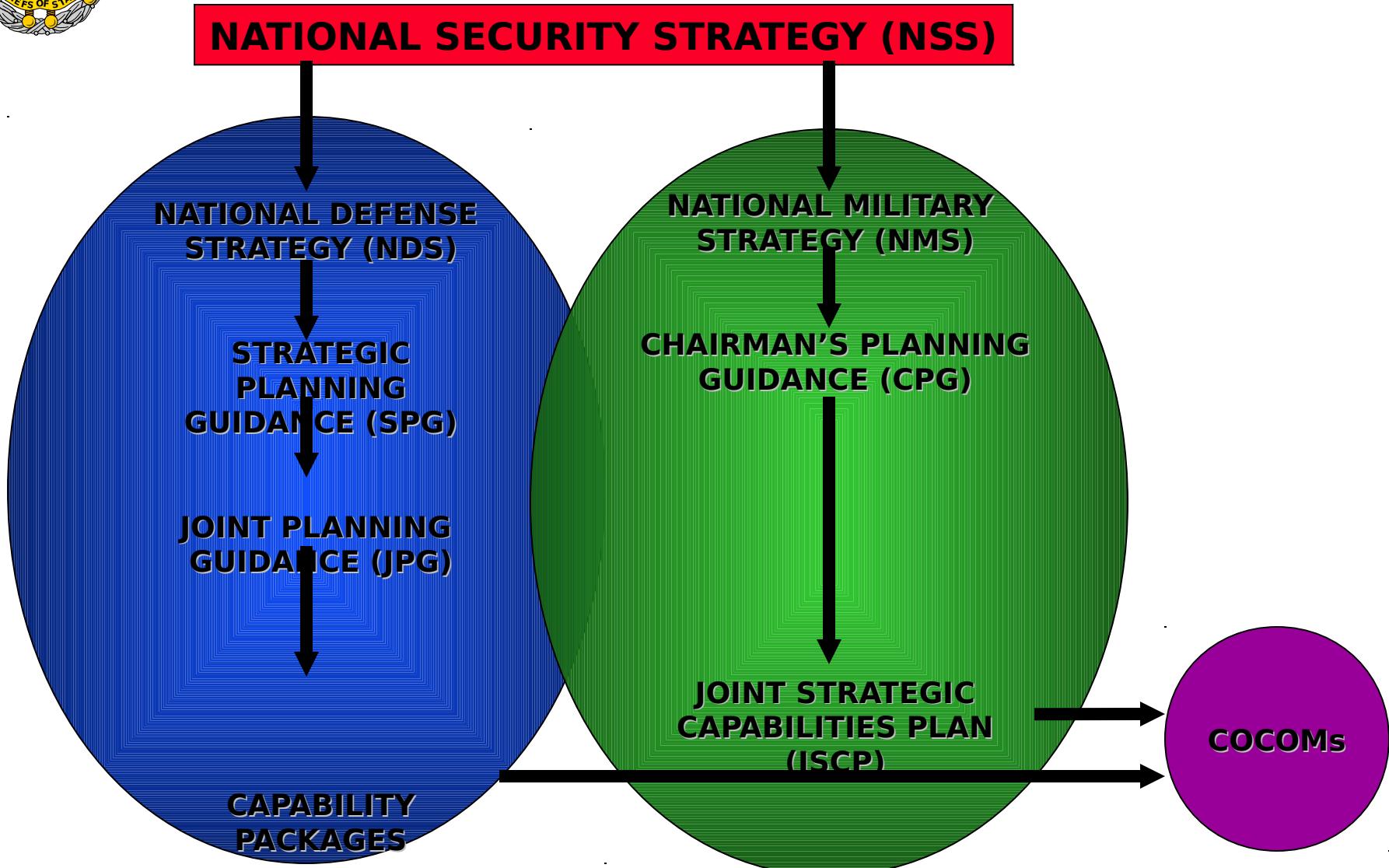


Outline

- **PLANNING GUIDANCE**
- **DELIBERATE PLANNING**
- **CRISIS ACTION PLANNING**
- **ANNEX Q OVERVIEW**



Planning Guidance Overview





Joint Strategic Capabilities Plan (JSCP)



- WRITTEN BY CJCS
- LINK BETWEEN NSS/NMS AND THE PLANNING PROCESS
- DIRECTS CC's TO BEGIN PLANNING ACTIVITIES
- APPORTIONS COMBAT FORCES AND LIFT ASSETS
 - ARMY BRIGADES OR LARGER
 - AIR FORCE SQUADRONS
 - NAVY CARRIER BATTLE GROUPS/SURFACE ACTION GROUPS
 - MARINE CORPS MAGTF'S
- ESTABLISHES PRIORITIES FOR OPLANS



Planning Guidance



JOINT OPERATIONS PLANNING & EXECUTION SYSTEM (JOPES)

- CJCS JOINT PLANNING SYSTEM
- RANGES FROM WHITE HOUSE TO JTF
 - USED AT ALL LEVELS; COMMON LANGUAGE
- DELIBERATE OR CRISIS PLANNING
- JOPES IS A COMBINATION OF:
 - POLICIES, PROCEDURES AND FORMATS
 - AUTOMATED DATA SYSTEMS
- TRANSLATES POLICY INTO OPERATIONS PLANS



Planning

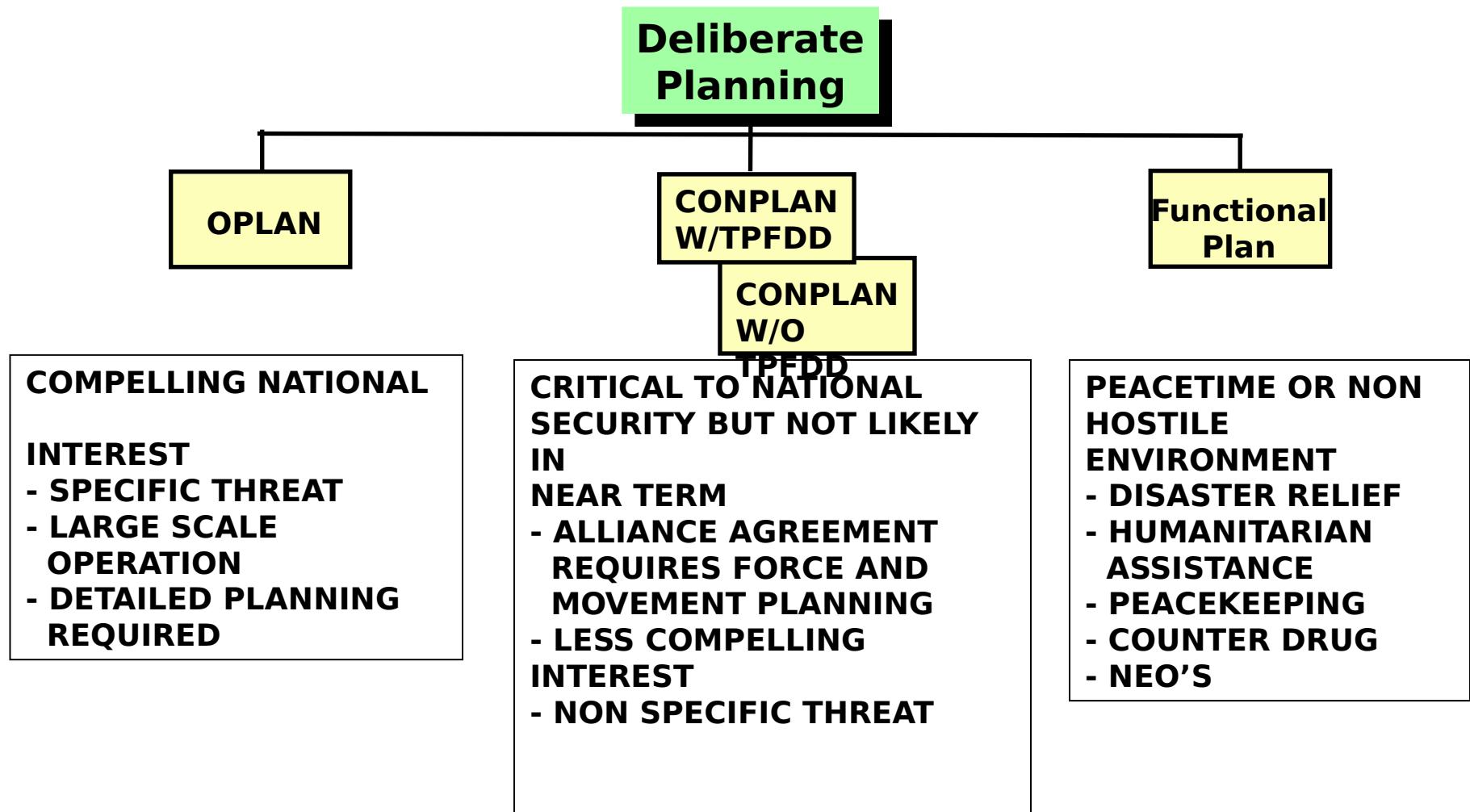
- **WHAT: COMPLEX BALANCE MIXING FORCES, EQUIPMENT, FLOW, LOGISTIC SUPPORT AT THE RIGHT PLACE AND TIME**
- **WHY DELIBERATE PLANNING?**
 - **NO PLAN SURVIVES THE FIRST CONTACT**
 - **PROCESS IS THE SAME REGARDLESS OF URGENCY**
 - **SOMETHING TO DUST OFF WHEN TIME IS OF THE ESSENCE**
 - **A STEP IN PROGRAMMING RESOURCES, MANPOWER, BUDGETING AND ACQUISITION**
- **THEATER PLANNING DONE PRIMARILY AT THE CC LEVEL, VALIDATED BY THE JOINT STAFF, AND SIGNED BY THE CHAIRMAN**
- **PLANS ALONE ARE USELESS, PLANNING IS EVERYTHING!**



- **DELIBERATE**
 - **MAJOR PLANS DIRECTED BY JOINT STRATEGIC CAPABILITIES PLAN (JSCP)**
 - **MAY TAKE UP TO TWO YEARS TO COMPLETE**
- **CRISIS**
 - **RESPONDS TO URGENT SITUATION**
 - **READY IN DAYS**
- **FORMATS: OPLAN, CONPLAN, FUNCTIONAL PLAN**
- **TWO OPLAN DELIVERABLES**
 - **FORMAL WRITTEN PLAN (OR OPORD)**
 - **TIME PHASED FORCE DEPLOYMENT DATA (TPFDD)**
 - **TPFDD IS A TIMELINE THAT IDENTIFIES UNITS, LIFT AND CARGO**

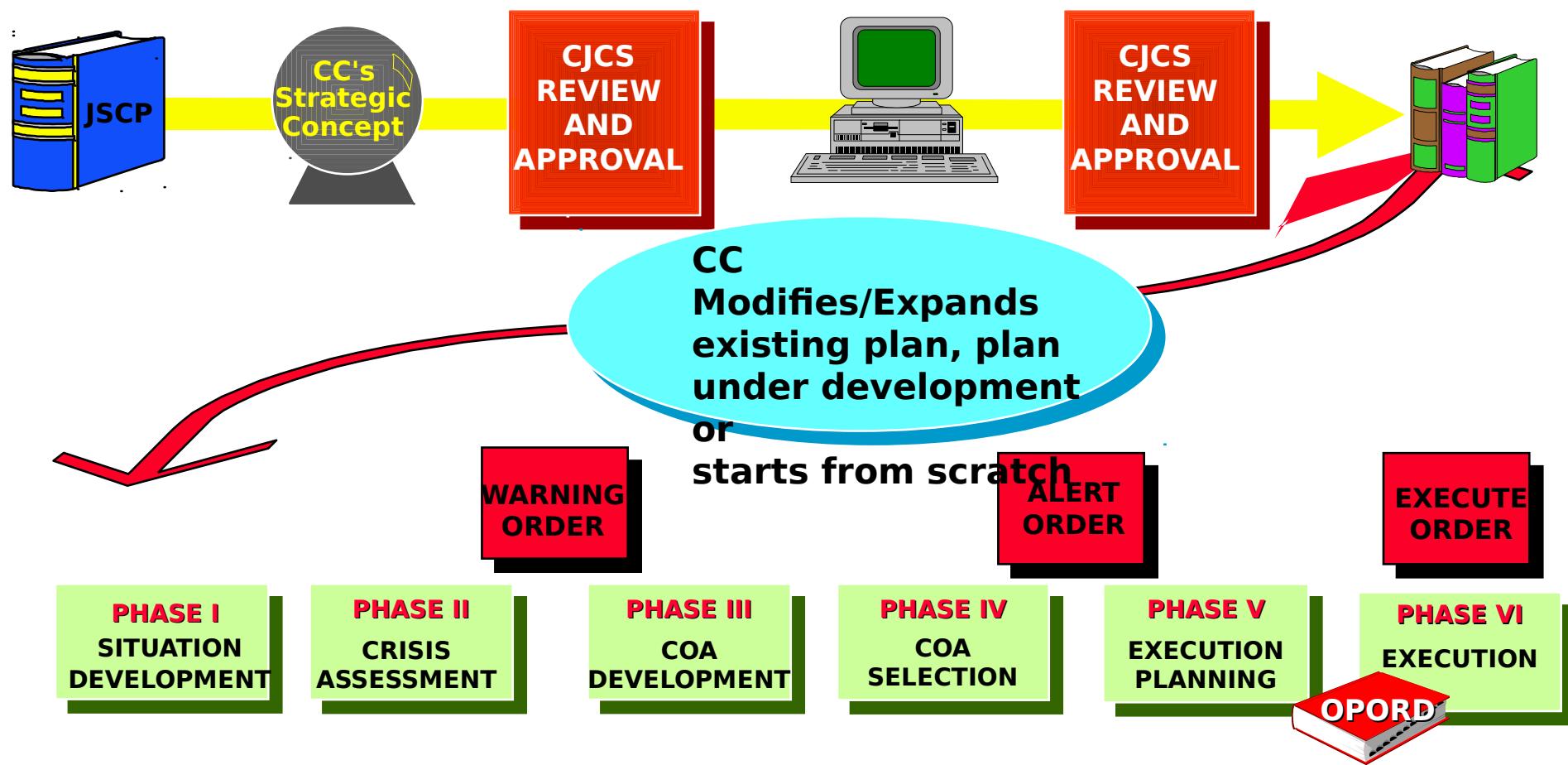


Joint Operation Planning and Execution System (JOPES)





Deliberate versus Crisis Action Planning





Deliberate Planning



AT BEST, DELIBERATE PLANNING IS EDUCATED, ORGANIZED GUESSWORK WHERE SUCCESS IS DEFINED AS ACHIEVING AN ESTIMATE THAT IS REASONABLE.



Deliberate Planning Phase



PHASE I: INITIATION

ACTION:

- TASK ASSIGNED FROM JSCP**

OUTCOME:

- CC TAKES TASK FROM THE JSCP**
- DETERMINES FORCES APPORTIONED**

Deliberate Planning Phas



PHASE II: CONCEPT DEVELOPMENT

ACTION:

- **CC DETERMINES MISSION STATEMENT**
- **DEVELOPS COMMANDER'S INTENT**
- **DEVELOPS COURSES OF ACTION (COA'S)**
- **DEVELOPS COMMANDER'S ESTIMATE**

OUTCOME:

- **CC STRATEGIC CONCEPT SUBMITTED TO CJCS FOR REVIEW AND APPROVAL**



Deliberate Planning Phase



PHASE III: PLAN DEVELOPMENT

ACTION:

- **BUILD FORCE LIST**
- **SUPPORT PLANNING**
- **NBC DEFENSE PLANNING**
- **SHORTFALL IDENTIFICATION**
- **TRANSPORTATION PLANNING / ANALYSIS**
- **TPFDD REFINEMENT**

OUTCOME:

- **TRANSPORTATION FEASIBLE PLAN DEVELOPED**
- **PLAN PREPARED FOR FINAL REVIEW**



- **SUPPORTED COCOM DETERMINES A REQUIRED DELIVERY DATE (RDD)**
- **SUPPORTED COCOM SETS POINTS OF DEBARKATION (POD)**
- **SUPPORTED COCOM DETERMINES EARLIEST ARRIVAL DATES (EAD) AND LATEST ARRIVAL DATES (LAD)**

APOD

EAD

LAD

RDD

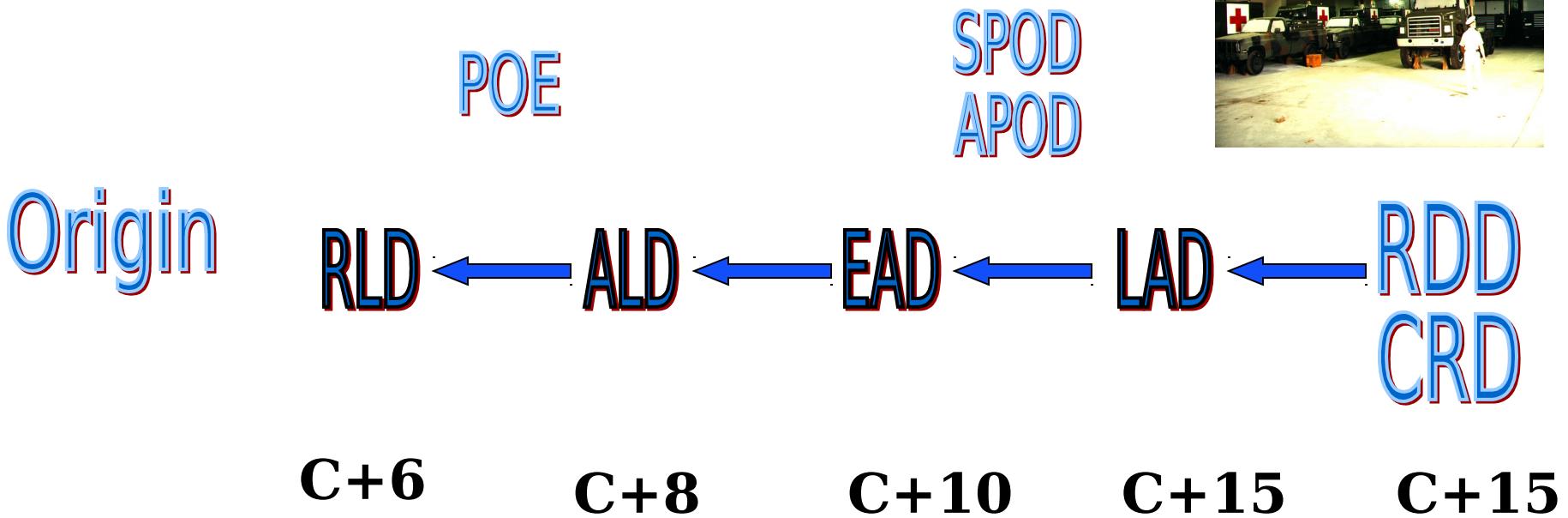
SPOD



- **IN PLAIN LANGUAGE**
 - **THE COCOM IN THE THEATER MAKES THE DECISION ON WHEN THE ASSET IS REQUIRED (RDD) or (CDD)**
 - **THE COCOM STAFF CALCULATES THE EARLIEST AND LATEST ARRIVAL DATES (EAD/LAD) THAT WILL GET THE ASSET (by Air or Sea) TO THEIR POINT OF DEBARKATION (APOD/SPOD)**
- **ONCE THE COCOM SETS HIS REQUIREMENT, THEN EVERYONE SUPPORTING THE PLAN**
 - **DETERMINES THE DAY THAT THEY HAVE TO GET ASSETS ON THE PLANE OR SHIP IN ORDER TO GET TO THEATER ON THE DESIRED DATE (APOE/SPOD)**
 - **ADDITIONALLY, WHERE THE ASSET IS COMING FROM (Origin) TO GET TO WHERE THEY WILL EMBARK THEIR MOVEMENT PLANE OR SHIP (APOE/SPOD)**



TPFDD





Deliberate Planning Phas



PHASE IV: PLAN REVIEW

ACTION:

- **PLAN SUBMITTED TO CJCS FOR REVIEW**
 - **ADEQUACY**
 - **FEASIBILITY**
- **PLAN APPROVED OR DISAPPROVED**

OUTCOME:

- **IF APPROVED, THE PLAN GOES TO COMPONENTS FOR PREPARATION OF SUPPORTING PLANS (PHASE V)**
- **IF DISAPPROVED, PLAN GOES BACK TO THE CC FOR REFINEMENT**



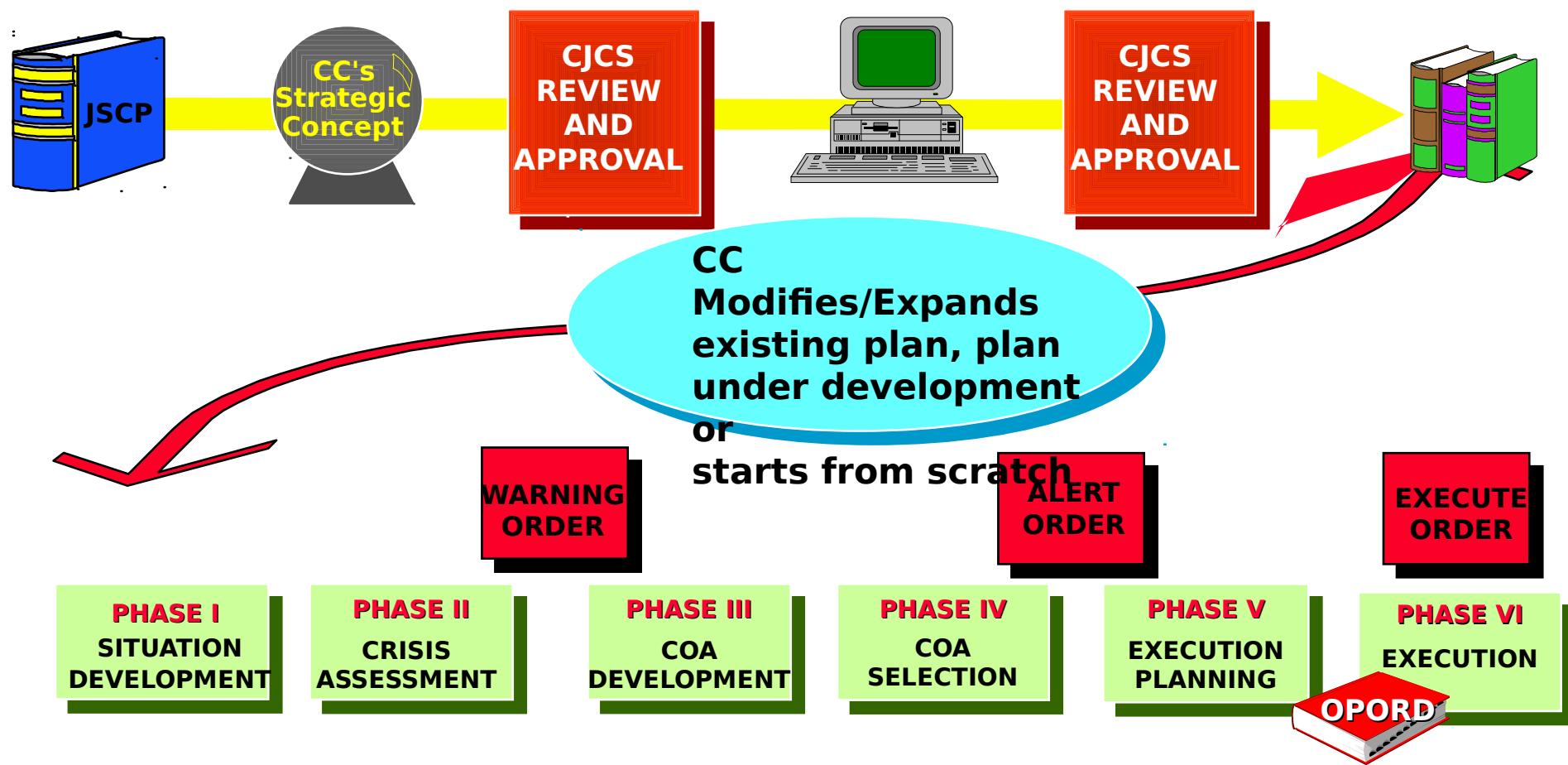
Deliberate Planning Pha



**FINAL PRODUCT - A TRANSPORTATION
FEASIBLE
PLAN, WITH SERVICE UNITS IDENTIFIED,
SOURCED, AND SCHEDULED FOR
MOVEMENT BY DAY IN A TIME PHASED
FORCE DEPLOYMENT DATA (TPFDD) LIST.**



Deliberate versus Crisis Action Planning



Crisis Action Phase



PHASE I: SITUATION DEVELOPMENT

ACTION:

- **MONITOR WORLD SITUATION**
- **IDENTIFY POTENTIAL PROBLEM THAT MAY HAVE NATIONAL POLICY IMPLICATIONS**

OUTCOME:

- **CC ASSESSMENT TO PRESIDENT AND SECRETARY/CJCS**



Crisis Action Phases



PHASE II: CRISIS ASSESSMENT

ACTION:

- **INCREASE AWARENESS/REPORTING**
- **JS ASSESSES SITUATION**
- **JS ADVISE ON POSSIBLE MILITARY ACTION**
- **PRESIDENT AND SECRETARY/CJCS EVALUATION**

OUTCOME:

- **RETURN TO PRE-CRISIS SITUATION OR;**
- **PRESIDENT AND SECRETARY/CJCS DECIDE**



Crisis Action Phases



PHASE III: COURSE OF ACTION DEVELOPMENT

ACTION:

- **DEVELOP MILITARY OPTIONS (COA's)**
- **CC's ASSIGN COMPONENT RESPONSIBILITIES**
- **CREATE/MODIFY TPFDD**
- **USTRANSCOM PREPARES DEPLOYMENT ESTIMATES**
- **EVALUATE COA's**

OUTCOME:

- **CC SENDS COMMANDERS ESTIMATE WITH RECOMMENDED COA**



Crisis Action Phases



PHASE IV: COURSE OF ACTION SELECTION

ACTION:

- **CJCS ADVICE TO PRESIDENT AND SECRETARY**
- **CJCS MAY SEND PLANNING ORDER PRIOR TO SELECTION OF COA**

OUTCOME:

- **PRESIDENT AND SECRETARY SELECT COA**
- **CJCS RELEASES COA SELECTION BY PRESIDENT AND SECRETARY IN ALERT ORDER**



Crisis Action Phases



PHASE V: EXECUTION PLANNING

ACTION:

- **CC DEVELOPS OPORD**
- **REFINE TPFDD**
- **FORCE PREPARATION**

OUTCOME:

- **PRESIDENT AND SECRETARY DECISION TO IMPLEMENT OPORD**



Crisis Action Phases



PHASE VI: EXECUTION

ACTION:

- CJCS SEND **EXECUTE ORDER** BY AUTHORITY OF SECDEF
- CC EXECUTES OPORD
- TPFDD DATA CONTINUOUSLY UPDATED
- BEGIN REDEPLOYMENT PLANNING

OUTCOME:

- CRISIS RESOLVED
- BEGIN REDEPLOYMENT OF FORCES



PLAN: BASIC PLAN + ANNEXES

BASIC PLAN CONTAINS:

1. SITUATION:

- General, Assumptions, Enemy and Friendly Centers of Gravity**

2. MISSION

- Initiation and End State (may be broad, ie. on terms favorable....)**

3. EXECUTION (INCLUDES CONCEPT OF OPERATIONS)

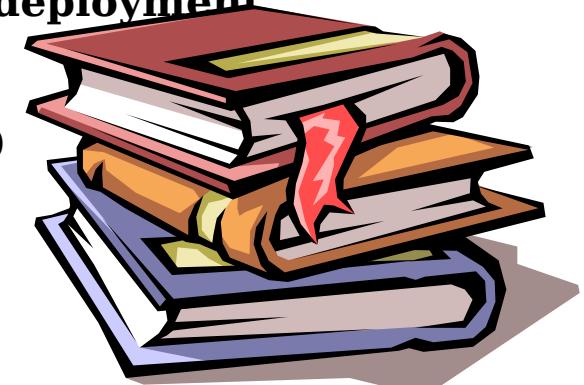
- Concept of Ops, Commanders intent, Phases of Battle: Pre-Hostilities, Lodgment, Decisive Combat & Stabilization, Follow-Through, Post-Hostilities & Redeployment**

4. ADMINISTRATION AND LOGISTICS

- Concept of Support (refer to Annex D)**

5. COMMAND AND CONTROL

- (Refer to Annex K)**





OPLAN Contents

A TASK ORGANIZATION *

B INTELLIGENCE

C OPERATIONS

D LOGISTICS

E PERSONNEL

F PUBLIC AFFAIRS

G CIVIL AFFAIRS

H ENVIRONMENTAL SERVICES

J COMMAND RELATIONSHIPS

K C4 SYSTEMS

*** CONTAINS:**

- TIME-PHASED FORCE DEPLOYMENT LISTING**
- SHORTFALL IDENTIFICATION**

L OPERATIONS SECURITY

M MAP, CHART, GEODESY

N SPACE OPERATIONS

P HOST NATION SUPPORT

Q MEDICAL SERVICES

R CHAPLAIN ACTIVITIES

X EXECUTION CHECKLIST

Z DISTRIBUTION



ANNEX Q

- **PATIENT MOVEMENT**
- **BLOOD**
- **HOSPITALIZATION**
- **RETURNS TO DUTY (RTD)**
- **MEDICAL LOGISTICS**
- **FORCE HEALTH PROTECTION**
- **MEDICAL COMMAND, CONTROL & COMMUNICATION**
- **HOST NATION SUPPORT**
- **MEDICAL SUSTAINABILITY ESTIMATE**
- **MEDICAL INTELLIGENCE**
- **MEDICAL PLANNING RESPONSIBILITIES**



***“Any damned fool can write a plan.
It’s the execution that gets you all
screwed up.”***

Lt Gen James F. Hollingsworth, USA



Planning Summary



REMEMBER

- PLANNING IS A CONTINUOUS PROCESS
- PLANS REQUIRE REVISION AT EXECUTION
- RESOURCE-LIMITED SITUATIONS REQUIRE DETAILED PLANNING
- BE READY FOR THE UNEXPECTED
- DOES THIS MAKE SENSE (PLANNER'S ART)

UNCLASSIFIED



Questions